

Butte-Silver Bow Public Archives

Board of Directors

April 13, 2020

Noon

Via Zoom

Butte, Montana 59701

- I Roll Call
- II Guest—Danette Gleason and Karen Hassler,
Finance & Budget presentation Archives reserve
funds.
- III Minutes of the March 2020 Board Meeting
- IV Directors Report
- V Old Business
 - Annual Report
 - Curriculum discussion
- VI New Business
 - Summer help
 - Working from Home
- VII Adjourn

Butte-Silver Bow Public Archives Board Meeting

April 13, 2020

Board meeting was via Zoom to follow the current social distancing guidelines in place due to COVID-19. Meeting started shortly after 12:00pm when everyone was connected.

1. In Attendance: Brian Holland, Bill McKenzie, Sara Sparks, Laurel Egan, Abby Peltomaa, Marissa Newman, Lee Whitney, Danette Gleason, Ellen Crain, Aubrey Jaap, Lindsay Mulcahy

2. Guest- Danette Gleason, presented the Finance & Budget & Archives Reserve Funds Annual Report

1. Explained the Audited Balance Sheet that went through the end of June 30, 2019.
2. Breakdown of the financials of the Archives, Chateau and Grants since 2017.
3. Fund Balance Analysis showing growth from year to year. There has been an increase in General Fund.
4. Mills Levied
 - a. Mill Value has increased significantly
 - b. Debt Service renews 2028/2029
 - c. Reminder that once paid off the money may not return as it is not guaranteed.
5. Number of General Mills allocated

- Will be a tough and interesting year to see how Chateau does offsetting their budget costs.

- Local government isn't hiring summer workforce, making their year round employees the priority right now. However, Sam Byrnes started in April for his summer job at the Archives. He is aware he may not have employment all summer.

- County is needing to apply for grants during the COVID-19 crisis. It is also reaching out to state government as well. County is still depending on property taxes as well as other tax sources for funding.

-Archives is looking at grants during crisis including the NEH, NEA and NHPRC.

- Looking at all capital that isn't grant funded will be delayed until post social distancing. Budget will be tight next year.

-There is \$6,000.00 as a grant match to deposit at the end of April from the Friends.

- The current situation will be reevaluated at the end of April.

3. Marissa Newman made a motion to approve the minutes of the March 2020 Board Meeting. Lee Whitney seconded. The minutes were approved.

4. Director's Report

1. The next three Thursdays and the last Wednesday in April the ethnic exhibits will air on Party Line at 1:00pm on 550 AM (KBOW). The featured ethnicities are Jewish, Finnish, Hispanic and German. These radio broadcasts will also eventually be available to listen to on the Butte Broadcasting website as well as the Archives website.
2. NEH will allow the Archives to do an online exhibit instead of the in-house exhibit for the Germans considering the pandemic. It will be online by the second week of May.
3. The Hispanics will be online as well as have an in-house exhibit. This will run from the end of May through September. After the Hispanics the Clark Art will be the featured exhibit.
4. The Friends' Carrie Johnson Fellowship recipients have been chosen and notified.
5. The Friends' Carrie Johnson Stipend launched last week. Deadline is June 15th.
6. Chateau Report- Christine and Cari are posting video tours, art projects and dance classes on YouTube and social media.
7. The Father Haffey interview aired. It is available to view online on NBC Montana.
8. The staff is staying busy and getting things done!

5. Old Business

1. The Annual report
 - a. Everyone likes the booklet form.
 - b. It will be presented to the commissioners after social distancing guidelines are lifted and the council meets in person. The council is currently only meeting twice monthly via video conferencing. They are tending to critical issues only.
2. Fifth Grade Project
 - a. Harriet wanted to create a curriculum for a variety of levels
 - b. Every 5th grader in Butte was to spend a day split between the Archives and the World Museum of Mining learning about Butte History.
 - c. Packets were created to assist in the project. Each student would have a Butte history topic to research.
 - d. Larry Driscoll helped with the topics and research.
 - e. The Friends bought pencils for the packets.
 - f. Each board member received a different packet depending on the one of thirty topics created.
 - g. The School District was to pay for the bus and provide lunches.
 - h. The students were still all provided with the packets as part of the COVID-19 efforts.

6. New Business

1. Grant possibly for an intern

- a. Hoping to bring Lexie in.
- 2. Road Grant
 - a. \$2,500 left
 - b. Managed by GIS
 - c. The Brown Bag Lunch is scheduled for May 11th.
 - i. If not able to present to the public, it will be recorded and uploaded to YouTube.
 - d. Considering asking volunteers to complete final close-out activity for the project.
 - e. Will provide a written report including mapped mileage of roads, transcriptions, scans, etc.
 - f. Need to talk to the county and road department to make sure everyone is comfortable with how this information is disseminated to the public
 - g. This project has been helpful to the Archives already.
- 3. Working from Home
 - a. The Thursday before the mandate went into effect was a bit chaotic
 - b. Figured out constructive projects for employees
 - i. Materials are checked out
 - ii. Weekly work reports are submitted
 - c. Kim and Ellen are working at the Archives, everyone else is home for the most part
 - i. Harriet and Cara have access to PastPerfect at home
 - d. The staff (including the Chateau) meets by Zoom at 1:00pm every Tuesday
 - e. A draft work at home policy was created by the Archives as the county did not have one in place.
 - i. The Library asked for a copy of this draft policy.
 - ii. It was asked if Human Resources is creating a county-wide policy.
 - iii. Brian Holland will talk more with Ellen about this draft policy.
 - f. Some volunteers have been able to work on projects from home
 - i. Volunteers have been checked on as well.
 - g. It was asked, how do employees take care of collections at home?
 - i. No children are in the homes of the employees with collections.
 - ii. Collections are insured
 - iii. Biggest concern is the employee will get sick and the family won't realize the significance of the collection
- 4. Plan on a similar meeting in May
 - a. Will use password to access Zoom meeting next time
 - i. The password will be on the agenda
 - b. The Meeting number was on the agenda to make it publicly available.

7.Meeting Adjourned at 1:10pm.

March 2020
Directors Report
April 13, 2020 Meeting.

Patrons 59
Research requests 64
Auditorium Events 12
Web visitation 478
Facebook Engagement 3,153
Collections 16
Volunteer hours 224

Brown Bag Events for March 2020.

The NBC News Montana Moment's Kevin Maki came and conducted interviews of Father Hafey and The Finns. He covered the Finn exhibit as well.

Seamus Egan of Solas came in and he will be working on another Butte project.

Lyndsay Mulcahy came to work and put in three day's work until the recommended closure.

The Archives staff is working in the following way: Aubrey Jaap, Lindsay Mulcahy, Harriet Shultz and Cara Mooney will be working from home. Cara and Harriet have government computers and have taken collections home. Kim and I are popping in and out of the building. I will work mostly from my office and home a few hours per day. We have submitted the following policy to cover working from home.

We are busy with the Greater Montana Project—The Jewish radio program has aired on the KBOW party line, Thursday April 9, 2020. Ron and I launched the program series April 2, 2020. The Finn community program will air on Thursday April 16, 2020, the Hispanics on April 23, 2020, April 30,2020 and ending on May 1, 2020 with a talkback program. We are looking at moving the German Exhibit to an online platform. These radio programs have been extremely time consuming about 30 to 40 hours for Archives staff to develop the program

Friends report

Edward Jones	\$345,786.92	\$333,111.80
Granite Mountain	\$11,586.87	\$10,563.68

The Friends Investment is down 5%.

Bill McKenzie has become a voting member of the Friends of the Butte Archives.

The Friends received 3 fellowship applications. They approved two of the three applicants.

-Brenda Whaler's application was partially approved because not all of her request

was to conduct research in Butte-Silver Bow (one of the stipulations). She was awarded \$1,500.

-Gwendolyn Lockman was awarded \$1,500.

-Joel Kilpi was not approved because of concern of his ability to fulfill the requirements within the timeframe considering he lives internationally, and travel is difficult during the current pandemic. He will be encouraged to apply again next year with no guarantee of award.

Each Fellowship recipient will receive \$500.00 upon award for travel to Butte, \$500.00 at end of research and \$500.00 upon publication. Recipients will need to sign a contract before receiving any money.

The Carrie Johnson Stipend for a local resident stipend for research at the Archives. The stipend is \$1,500 to help fund travel, a week of research at the Archives, possible printing costs. The Stipend will be advertised on the Archives website and social media. Depending on the number of applicants an add may be ran in the newspaper. Universities will be notified of this opportunity as well. A deadline of June 15th was determined.

Chateau Report

Cari and Christine are both working from home and occasionally popping into the Chateau building to check on things. They have both placed on social media: building tours, art and craft lessons, dance instruction, Ukulele jam sessions which, have a broad outreach. The media they have chosen—YouTube, Facebook, and Instagram.

The City-County of
Butte-Silver Bow
State of Montana



**Public Archives
Annual Report
April 13, 2020**

City-County of Butte-Silver Bow, Montana
Public Archives
Balance Sheet
June 30, 2019

Assets

Cash and cash equivalents	\$	108,410
Investments		55,979
Receivables		
Accounts		8,631
Total Assets	\$	173,020

Liabilities, Deferred Inflows, and Fund Balance

Vouchers Payable	\$	3,639
Accrued Salaries and Benefits Payable		16,979
Total Liabilities	\$	20,618

Fund Balance

Restricted	\$	152,402
Total Fund Balance	\$	152,402

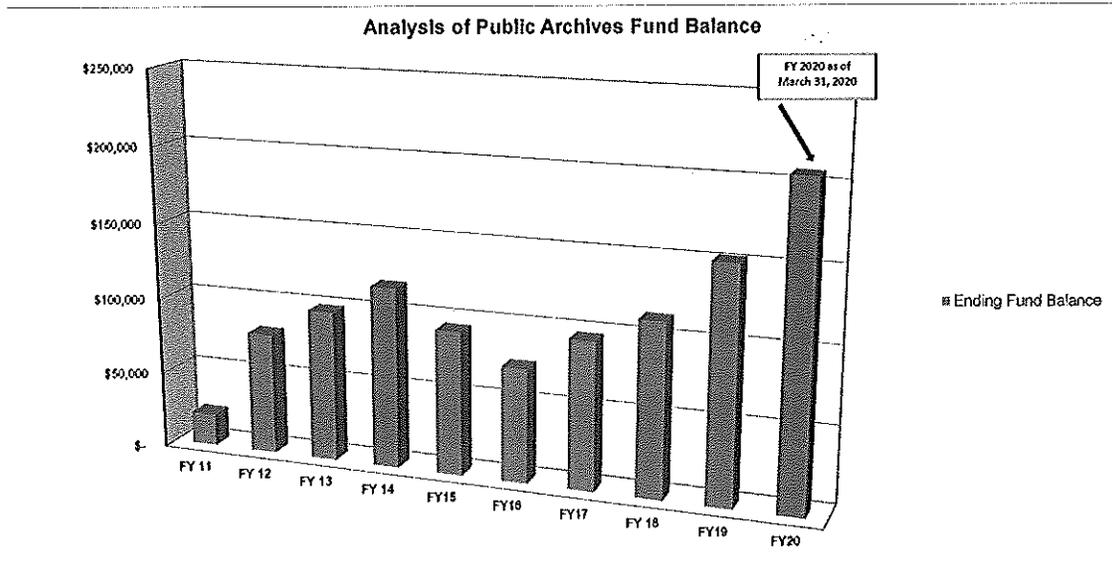
Total Liabilities, Deferred Inflows and Fund Balances	\$	173,020
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City-County of Butte-Silver Bow
Public Archives
Financial Report

	June 30, 2017	June 30, 2018	June 30, 2019	As of March 31, 2020
<u>Public Archives</u>				
Grant Revenue	\$ 2,580	\$ 1,500	\$ -	\$ 5,000
Charges for Services	9,313	8,970	7,783	6,868
Transfers	425,904	412,267	466,875	373,094
Miscellaneous revenue	348	751	855	756
Total Revenue	438,145	423,488	475,513	385,718
Expenditures	453,007	367,343	427,631	360,168
Revenue over (under) Expenditures	\$ (14,862)	\$ 56,145	\$ 47,882	\$ 25,550
<u>Clark Chateau</u>				
Grant Revenue	\$ -	\$ -	\$ 1,188	\$ 611
Charges for Services	11,652	11,370	8,310	5,904
Transfers	35,000	35,000	35,000	68,279
Total Revenue	46,652	46,370	44,498	74,794
Expenditures	42,928	41,706	40,729	41,688
Revenue over (under) Expenditures	\$ 3,724	\$ (6,706)	\$ 3,769	\$ 33,106
<u>Grants</u>				
Revenues	\$ 74,817	\$ 44,728	\$ 24,995	\$ 3,689
Transfers	17,693	18,000	-	-
Total Revenue	92,510	62,728	24,995	3,689
Expenditures	59,329	107,090	37,354	8,242
Revenue over (under) Expenditures	\$ 33,181	\$ (44,362)	(12,359)	\$ (4,553)
Total Revenues over (under) Expenditures	\$ 22,043	\$ 5,077	\$ 39,292	\$ 54,103

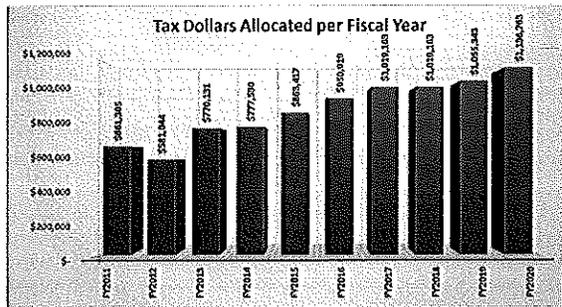
City and County of Butte-Silver Bow Public Archives Fund Balance Analysis										
	FY 11	FY 12	FY 13	FY 14	FY 15	FY 16	FY 17	FY 18	FY 19	FY 20
Revenues	\$ 24,243	\$ 60,832	\$ 24,042	\$ 21,068	\$ 60,695	\$ 81,787	\$ 98,712	\$ 67,322	\$ 43,134	\$ 91,107
Transfers	159,250	247,554	275,887	278,944	309,063	395,644	478,597	465,267	501,875	373,094
Expenditures	193,570	249,624	281,126	280,316	393,946	496,908	555,266	516,139	505,714	410,098
Revenue over (under) Expenditures	\$ (10,077)	\$ 58,762	\$ 18,803	\$ 19,696	\$ (24,188)	\$ (19,477)	\$ 22,043	\$ 16,450	\$ 39,295	\$ 54,103
Beginning Fund Balance	\$ 31,094	\$ 21,017	\$ 79,779	\$ 98,582	\$ 118,279	\$ 94,091	\$ 74,614	\$ 96,657	\$ 113,107	\$ 152,402
Ending Fund Balance	\$ 21,017	\$ 79,779	\$ 98,582	\$ 118,278	\$ 94,091	\$ 74,614	\$ 96,657	\$ 113,107	\$ 152,402	\$ 206,505

FY2012 revenue included URA Grant funds that had not yet been expended



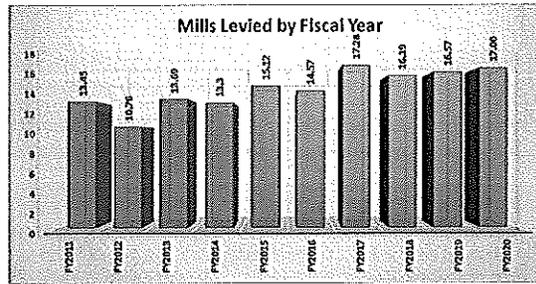
Public Archives - Budget
 Mills Levied for Operations and Debt Service

	FY2011		FY2012		FY2013		FY2014		FY2015		FY2016		FY2017		FY2018		FY2019		FY2020	
	\$Amount	# Mills	\$Amount	# Mills	\$Amount	# Mills	\$Amount	# Mills	\$Amount	# Mills										
Archives Operating	\$ 69,250	1.41	\$ 158,554	3.68	\$ 212,618	4.31	\$ 265,439	4.54	\$ 309,063	5.41	\$ 395,644	6.53	\$ 460,904	7.82	\$ 458,000	7.42	\$ 501,875	7.53	\$ 583,437	8.80
Archives Debt Service	\$ 592,055	13.04	\$ 337,450	7.08	\$ 517,503	9.33	\$ 512,031	8.76	\$ 554,354	9.71	\$ 555,275	7.93	\$ 558,259	9.47	\$ 554,935	8.99	\$ 553,458	8.69	\$ 543,256	8.20
Total	\$ 661,305	13.45	\$ 496,004	10.76	\$ 730,121	13.64	\$ 777,470	13.30	\$ 863,417	15.12	\$ 950,919	14.57	\$ 1,019,163	17.28	\$ 1,012,935	16.40	\$ 1,055,333	16.57	\$ 1,126,693	17.00
MILL Value	\$ 48,174		\$ 54,026		\$ 56,237		\$ 58,451		\$ 57,691		\$ 60,157		\$ 58,969		\$ 61,756		\$ 63,692		\$ 66,859	



Public Archives - Budget
 Mills Levied for Operations and Debt Service

	FY2011		FY2012		FY2013		FY2014		FY2015		FY2016		FY2017		FY2018		FY2019		FY2020	
	\$Amount	# Mills	\$Amount	# Mills	\$Amount	# Mills	\$Amount	# Mills	\$Amount	# Mills										
Archives Operating	\$ 69,250	1.41	\$ 198,554	3.68	\$ 242,628	4.31	\$ 265,429	4.54	\$ 309,063	5.41	\$ 335,644	6.58	\$ 460,504	7.82	\$ 458,000	7.42	\$ 501,875	7.88	\$ 583,497	8.60
Archives Debt Service	\$ 592,055	12.04	\$ 332,430	7.08	\$ 527,503	9.33	\$ 512,031	8.76	\$ 554,354	9.71	\$ 535,275	7.99	\$ 558,259	9.47	\$ 554,935	8.59	\$ 553,458	8.69	\$ 543,265	8.20
Total	\$ 661,305	13.45	\$ 531,044	10.76	\$ 770,131	13.69	\$ 777,530	13.30	\$ 863,417	15.12	\$ 870,919	14.57	\$ 1,019,163	17.28	\$ 1,012,935	16.40	\$ 1,055,343	16.57	\$ 1,126,763	17.00
Mill Value	\$ 49,174		\$ 58,028		\$ 56,237		\$ 58,451		\$ 57,091		\$ 60,157		\$ 58,989		\$ 61,756		\$ 65,692		\$ 66,859	



Stories by
Andrea McCormick



D.J. HENNESSY, according to one memorial, "was a man of generous nature, with broad and benevolent instincts, and was widely known as the possessor of a host of friends."

Store founder has brief but full life

The year 1908 couldn't have looked brighter for D.J. Hennessy. His children were healthy, his business prospering, his new mansion dazzling.

On the brisk, blinding morning of Jan. 28, Hennessy just missed the streetcar that would have carried him to 8 o'clock Mass in St. Patrick Church. He bid his family farewell, left his home at 847 W. Park and headed down the street. At the 400 block, he crossed to the south side. A few steps later, he suddenly fell backward onto the ground.

Passers-by like Butte Miner printer Ed Killfeather rushed to his aid, carrying him into the nearby home of Dr. H.H. Hanson. The doctor was summoned, but his ministrations came too late. At 53, Butte's leading merchant, the man who'd counted Marcus Daly, Con Kelley and John Gille among his friends, was dead.

Hennessy had packed a full life into relatively few years. Born in New Brunswick in 1854, he started out as a clerk in a grocery store at 13, then moved on to a dry goods store. At 25, he headed West, serving as a bookkeeper for E.L. Bonner, briefly in Helena and, in 1879, in Butte in a building on the northwest corner of Granite and Main.

In 1886, he organized the D.J. Hennessy Mercantile on the southwest corner of that same intersection. Three years later, it was incorporated as Hennessy Mercantile with \$750,000.

In the fall of 1889, Hennessy's first store and all but its books were destroyed by fire. He rebuilt the structure and remained there until the six-story Hennessy building across the street was completed in 1898, the year after Hennessy had married Mary Furlong, a Butte school teacher.

1907 was an important year for the businessman on two fronts. His firm's capital stock was increased to \$1.5 million from \$750,000, with the additional money used to build an annex that almost doubled the capacity of the store. That same year, he also moved his wife and three children, Margaret, Daniel and Paul, into a newly built mansion at Park and Excelsior.

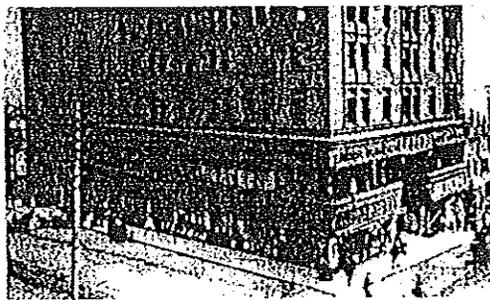
Hennessy's death left the Mining City stunned. Upon word of the tragedy, his store was closed. Telegrams poured in from notables such as H.H. Rogers of New York, head of Amalgamated Copper Co., Mrs. Marcus Daly and John D. Ryan. About Butte businesses closed their doors on the day of his funeral at St. Patrick Church when Bishop John Carroll of Helena officiated.

According to his eulogists and biographers, Hennessy had been a modest, unassuming man who gave to Catholic and Protestant churches alike and who supported the cause of Irish nationalism. Besides his landmark in uptown Butte, he operated stores in Centerville and Anaconda, was a member of the Democratic Party, Ancient Order of Hibernians, Elks, Silver Bow Club and Country Club, and served one term as a state senator.

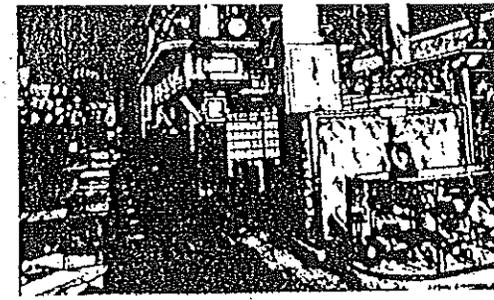
At a hastily called meeting of the Merchants Association the night of his death, vice president Charles Verden lamented Butte's loss.

"(It) cannot be told in words. It is irreparable. Mr. Hennessy was the man of the community. Strong, active and clean in his efforts for the good of the city and its citizens, and his death is the most depressing occurrence, to my mind, that has ever befallen us.

"Not soon, in the community where his lifework was done, will his name be forgotten or the genial influence of his useful career be lost."



HENNESSY'S OF 1908 featured plate glass windows filled with maccoquina on the first and second floors. The men's and shoe department on the main floor was one of 17,000 the early store



boasted. The top left corner shows a series of baskets on wires which, one local resident says, were used to send goods to the delivery department.

A similar pulley system was used to send money and sales slips to the credit department before a pneumatic tube system was installed.

Store opens as showplace of west

D.J. Hennessy wouldn't claim his namesake any more. Barren aisles of picked-over wares, many of them unwanted seconds hauled in from sister stores, bear scant resemblance to the showplace once touted as the "biggest, best and busiest store in Montana."

Sadness, anger and consternation accompany the grand store's end.

A mood far different greeted its beginning. Dec. 7, 1898, was a gala day in mining camp annals. With 300 employees, 35,000 visitors and \$150,000 worth of goods, it marked the formal opening of Hennessy's Department Store.

Unabashed pride colored the Dec. 8 Anaconda Standard's report: "Marking an epoch in the history of Butte, the formal opening of the magnificent new department store of the D.J. Hennessy Mercantile Co. yesterday was an event which placed this city in the front rank of American cities and marks it indisputably the metropolis of the Rocky Mountain region."

The Mining City of 1898 already had its share of stores, including one previously run by Hennessy at the southwest corner of Granite and Main. But, it had none to match the \$600,000, six-story edifice with two floors of French plate glass windows, inlaid marble tiles (in the upper floors), Tennessee marble staircase with solid bronze balustrades, oak counters and seven passenger and freight elevators.

HALF-PAGE ADVERTISEMENTS promised "17 departments of the largest and most complete stock ever exhibited."

Northern Pacific, Union Pacific and Great Northern railroads sold special excursion tickets, allowing shoppers in outlying areas to scurry to Butte for a

glimpse of goods that would include "the richest silks, finest laces, nicest bonnets, choicest linens, sweetest gloves, loveliest dress goods, finest furniture, cutest capes, richest drapery, choicest carpets and noblest jackets."

Nov. 11, the actual opening day, passed without fanfare. But, two weeks later, the doors formally swung open, heralding floors bedecked with potted plants and cut flowers, strains of Bergström's Orchestra and souvenir calendar plaques from Germany.

A glowing account by an Anaconda Standard reporter gives a detailed view of the store that would become uptown Butte's best-known drawing card.

To the left of the main floor were dry goods such as silks, blacks and wools; to the center were the lace, glove, hosiery, handkerchief and perfume departments. Amid finery of all prices sat a special plate glass case bearing a \$400 "real duchess point bridal veil," \$300 Parisian point lace cap and \$60 lace skirt.

FURTHER RIGHT WERE THE shoe department, men and boys' clothing, gentlemen's furnishings and 65 feet of electrically lighted showcases.

Dining room and kitchen accessories could be found in the basement where sat "china ware from the lowliest of the lowly to the handsomest dinner sets in Haviland, Cauldon, Doulton, Coalport and Dresden."

Nearly, a lavish art room displayed such finery as Royal Bonn portraits, hand-decorated bon bons, Teplitz busts from Germany, cut glass, and a set of plates that were an exact reproduction of ones painted by the royal family artist in Dresden, Germany.

Lavishness was the mark of the second floor, where,

near the entrance stood a trove statue on an ornate pedestal. Amid millinery, corset, needlework, underwear and cloak departments were windows draped with silk tapestry and lace curtains and walls bearing tapestries with scenes from the time of Queen Elizabeth.

A ladies' reception parlor boasted the best furniture the store had to offer, a writing table "with paper in fashionable tints" and toilet room.

The Standard noted that a contract had been made with a local florist "to provide plants and flowers for continual adornment of the ladies' reception room and the store."

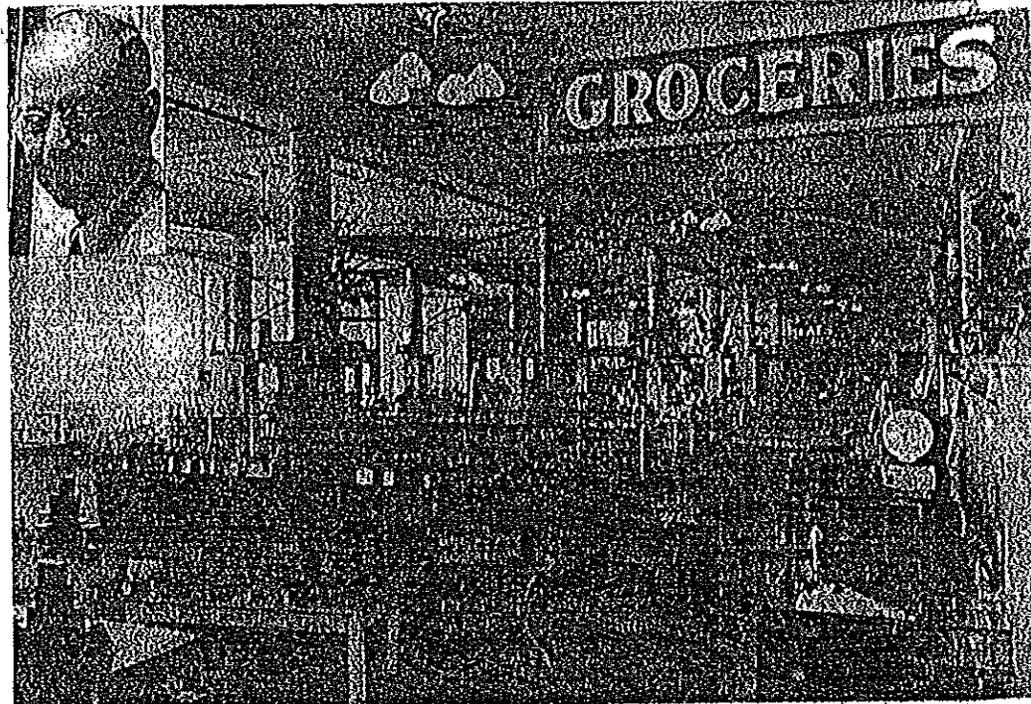
THE THIRD FLOOR WAS taken up with furniture and carpets, "the most complete inventory found west of Chicago." Among its features was the Moorish room, with its striped-tent entrance, teakwood stands, laticé axes and brightly colored cushions and pillows.

Hennessy's final sector — the amply stocked grocery store — was reached from Granite Street.

The mercantile's grand opening turned out to be everything it promised. Several times, the throng became so large that the doors had to be closed to prevent further crowding.

In his turn-of-the-century book, "A Brief History of Butte, Montana," Harry Freeman called Hennessy's "the most important mercantile event in the history of the state, marking the transition of Butte from a so-called mining camp to a metropolitan city."

"It engendered confidence in the minds of Butte's citizens, who are now rapidly improving the city by the erection of handsome and substantial buildings in both the business and residence portions."



Grocery department in Hennessy annex was busy place when managed by Al Trafford, inset

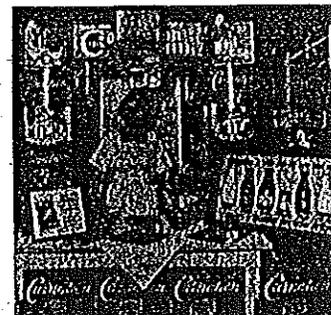
Hennessy's enjoys peak years when grocery store is thriving

Hennessy's once promised a stock "embracing everything mortal man wears or eats." It has been more than 40 years since the old mercantile pondered to the palate. But to many, the days when its grocery thrived were some of its best.

The grocery's history is one of transition. When Hennessy's opened in 1889, it was on the first floor's east end, entered through Granite Street. By 1910, the department was moved to the new Hennessy annex, filling the sector now occupied by Sears. The post-Depression era pushed it into the bargain basement, and, by the late 1930s, into oblivion.

The carpenter, who was Daly's childhood friend, also helped build the first school in Mill Town. He was working for Daly when he moved to Missoula in days when the university was coe building. "The whole area was an open field, nothing but nothing."

ABOUT 1904, WHEN HE WAS 12, Al began working for Gus Borman Grocery in Missoula. In 1916, the family moved to Butte and the young man and his father built one of the first homes on the Flats. When his father returned to Missoula, Al remained in the Mining City, working for Lutey's, Brophy's and Hennessy's, where he became grocery manager after six months.



Name: _____

Shopping at Hennessy's

1. How old was D.J. Hennessy when he died?

2. What year did Hennessy's 1st store in Butte burn down?

3. How many departments did the store have when it opened?

4. List 5 things you could purchase at Hennessy's.

Name: _____

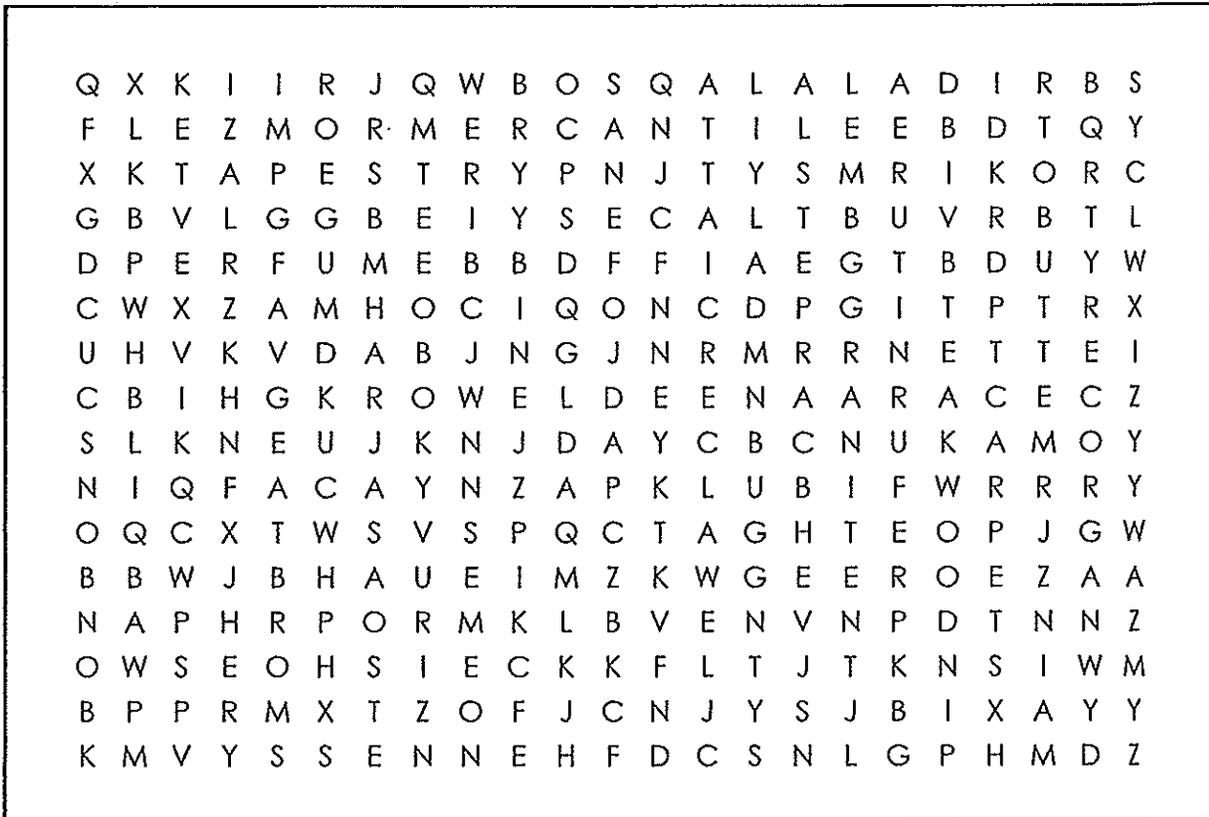
Shopping at Hennessy's

9. Where else were Hennessys stores located?

10. Do you think Butte needs a department store today?

Name: _____

HENNESSYS DEPARTMENT STORE



Find the following words in the puzzle.
Words are hidden ↑ ↓ → ← and ↘ .

BONBONS
BRIDAL
BUTTE
CARPETS
CHINAWARE
DALY
FURNITURE
GRANITE

GROCERY
HENNESSY
JACKETS
LACE
MAIN
MERCANTILE
NEEDLEWORK
PERFUME

SHOES
SILK
TAPESTRY
TEAKWOOD